



*Strontian Community School Building Ltd  
Community Benefit Society  
FCA Registration Number: 7334*

# **An Invitation to Purchase Shares**

## **OBJECTIVE**

**To raise a minimum of £100,000 to fund construction of  
the new Strontian Primary School Building**

# The Invitation

This document contains an invitation to apply for shares in Strontian Community School Building Society Ltd (SCSB), to help raise the funds for the first community-owned school building in modern Scotland.

- Strontian Community School Building Ltd was established in 2016 with the purpose of carrying out any business for the benefit of the community in Strontian by developing and managing community-owned assets.
- The project is viable if the Society can raise £100k in community shares, but the Society would like to raise the full £600k required as community shares.
- The nominal price of a share in Strontian Community School Building Ltd is £50 with a minimum investment of £150 (3 shares) for local members and £300 (6 shares) for other members, and a maximum of £25,000 on personal shareholdings.
- The initial activity of SCSB Ltd is to oversee the primary school construction project.
- The current Primary School was identified as being unsuitable for long-term use by the Highland Council in 2012. The Highland Council has signalled it may consider accommodating the Primary School within Ardnamurchan High School (AHS) some time after 2027. AHS, which already houses the nursery and community facilities, was built under a PPP contract which ends in 2027.
- After looking at all the options, the community developed an innovative solution to address the local challenges by forming Strontian Community School Building Limited (SCSB Ltd), a Community Benefit Society (FCA Registration Number: 7334) to develop a community owned building.
- The community-owned building will initially be a community owned school building, built on the footprint of affordable housing units.
- The new primary school building will be leased to the Highland Council (HC) for a minimum of 10 years, and thereafter for a long as is then agreed between the community and HC.
- The building will then be converted into affordable housing units or other community use as identified at such time as dictated by the needs of the community.
- The project will deliver a legacy for the community. SCSB Ltd will manage the development, construction, leasing and potential future conversion of the building.

- Lease of the building to Highland Council to begin in December 2017/January 2018.

For further information visit: on the web at [www.strontiancommunityschool.org.uk](http://www.strontiancommunityschool.org.uk)

Facebook: [fb.me/strontiancommunityschool](https://fb.me/strontiancommunityschool)

Twitter: [www.twitter.com/strontiancsb](https://www.twitter.com/strontiancsb)

Or contact the Secretary at our Registered Office.

**This document is important and requires your detailed attention.**

**This offer opens on Friday 2 December 2016**

**This offer closes at 5pm, 28th February 2017**

Registered Office: Strontian Community School Building Society, The Former Free Church Strontian, Acharacle, Argyll, PH36 4HY

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## 1. The Proposed Scheme

**Our Mission:** Strontian Community School Building Ltd was established in 2016 with the main purpose of carrying out any business for the benefit of the community in Strontian by developing and managing community-owned assets.

The initial activity is to oversee the primary school construction project, based on a community owned school building designed on the footprint of four affordable housing units. This will deliver a legacy for the community. The community organisation will manage the development, construction, leasing and possible future conversion of the building.

The land for the building will be purchased from Trustees, and freed of restrictive covenants.

Throughout the development of the project two elements of community provision essential to the community's sustainability and growth have been highlighted as areas of significant need:

- A primary school fit for the 21<sup>st</sup> century, and
- Affordable housing both for key workers, and to attract new and retain existing families, who struggle to find affordable secure tenancies.

### Community support for the Building Project

The Society has undertaken extensive consultation within the Strontian community and support for the project has been overwhelmingly positive. For example, of 114 formal feedback forms returned, 112 were in favour.

### Costs

The approximate cost of building and commissioning this scheme is **£854,358**. The rental income from Highland Council would be £55,000 per year, index linked. SCSB Ltd also expects there to be a small income from ongoing community fundraising, but the project is viable even without this income.

### The Usage of the Building

Highland Council has indicated that they will sign a lease to house Strontian Primary School in the building for 15 years, with a review point at 10 years. The school could potentially continue to be housed in the building after that time. However, as it is possible that the Council might progress alternative proposals to house the primary school after 2027, the building will be designed so that it can easily be converted into four affordable housing units for rent.

### Who will manage the building?

The Society, Strontian Community School Building Ltd (SCSB), is owned by its members (investors). SCSB Limited is a Community Benefit Society which was registered in May 2016 to be able to raise funds for the Community School Building through a community share offer. The SCSB Board will manage the project working with experienced project developers from The Highlands Small Communities Housing Trust (HSCHT).

Once the building is let to the Highland Council, the Council will be responsible for the management and maintenance of the building. SCBS Ltd will be the landlord and will be responsible for managing any out of school hours use.

### How will SCSBS deliver its community benefit?

A key part of our vision for the Project is the creation of a sustainable building that meets Strontian's needs and helps to sustain our Highland community.

Strontian had a population of 429 at the time of the 2011 census. There were 36 children of primary school age in the community, with 14 of pre-school age.

The importance of keeping the primary school for the future of the community is shown in the census results by the dip in population in the Student and Young Adult age groups – only 24% of the population falls into those categories, compared to 38% across Scotland as a whole. The area is struggling to retain young adults and this task would be made harder by the removal of the primary school – and the jobs which come with it. The school is an important source of local jobs - Strontian Primary School currently employs 9 full and part time staff, mainly from the local community.

There is a lack of affordable housing in Strontian. As of 8 November 2016 the Highland Housing Register included 34 households registered in need of housing. In the previous year out of a total affordable housing supply of 28 homes there were just 4 relets.

In a recent housing survey of 22 households expressing interest in moving, 3 stated they were prevented from moving due to “no suitable properties” and a fourth “nothing available within our budget”.

This indicates pent up local demand for local housing if the building is converted to affordable housing in the future.

## Timetable

The schedule for this project is subject to SCSBS securing funding for the whole of the project. Key target schedule dates in the project are shown below:

Activity	Date
Community Share Offer Launch	December 2016
Complete land purchase	December 2016
Obtain Triodos Bank funding approval	February 2017
Award tenders for supplies and services	January 2017
Obtain investment from community share offer	By end of February 2017
Drawdown commercial funding	From March 2017
Planning permission	March 2017
Construction	March 2017 onwards
Lease signed	September 2017
Commissioning	December 2017

## 2. This is where you come in.

The total sum sought from the share issue is a minimum of £100,000 as part funding for the estimated total capital cost of £854,838. Ideally we would like to raise £600,000 as this would reduce the amount that we need to borrow and therefore increase the amount available for community development and for paying back members share capital.

By investing you are joining many other people in providing money for the school building to be established. This is done by purchasing Shares - the focus of this document - but there are also opportunities to support the scheme through donations and interest-free loans.

## Community Shares

While investors can expect a reasonable return on their investment (anticipated to be 3%), investing in Strontian Community School Building Society Ltd should be seen as more of a social investment than a financial one. More information about the terms and conditions of this share offer and the application process are to be found in the next section.

## Grants

A second avenue for funding for the project is grant aid. The Society has already received £2k in small grants. The following grants have been applied for:-

Scottish Land Fund                      £50,825                      Decision date 30 November 2016

Sunart Common Good Fund                      £30,000                      Decision date: during December 2016

Highland Council have also agreed a grant of £190 000 to fit out the school building.

### Commercial Loan

The third avenue for funding will be by securing a commercial loan at 4.5%. Triodos Bank has already approved a loan in principle of up to 60% of total project costs, i.e. £512,000. SCSB will draw down as much of the loan finance as is needed to meet the full capital costs of the project.

## 3. What You Can Expect From Your Investment.

### Interest

Investors can expect a reasonable rate of return on their investment with the level of interest set annually by the SCSB Directors. The Directors aim to pay average interest on share capital of 3% (gross) per annum based on current bank base rates. However this is subject to the financial performance in the previous year, and is not guaranteed. The interest is paid gross - all members must declare their interest received and tax owed to HMRC.

Interest will begin to accrue on the leasing of the building (expected to be Dec 2017/Jan 2018) and will be paid annually in arrears following approval by Directors. The first payment will be made following the first full year of the lease, that is, in the winter of 2018/9.

Most importantly, you can expect there to be a high quality primary school in Strontian, fit for the 21<sup>st</sup> century, for the foreseeable future, making a major contribution to the sustainability of our community.

## 4. Investment Information

What's the difference between an ordinary share and a community share?

Community shares refer to a distinct type of share capital called Withdrawable Shares which behave differently to conventional shares.

### Withdrawable (Community) Shares

Withdrawable shares cannot be transferred between people. Instead, the society allows shareholders to withdraw their share capital, subject to terms and conditions that protect the society's financial security. It therefore provides a straightforward way of getting your money back when you want to cash-in your shares.

Shareholders have a share account, and can decrease their shareholding, or close the account altogether by withdrawing all their share capital. The value of shares is fixed and not



subject to speculation, although the Society has the power to reduce share values if the society is experiencing financial difficulties.

#### Can I withdraw or 'cash in' my shares?

Shares have to remain invested for at least three years after the close of the share offer (plus three months' notice). Although shares are technically withdrawable, they can only be withdrawn during the first three years at the Directors' absolute discretion.

We strongly encourage prospective members to view their investment as a long-term commitment to the Project - a one-off investment to generate a long-term financial benefit to you and a lifetime of benefit to the community. Shareholders should be prepared to tie up their capital for a number of years.

A community share is a one-off investment to generate a long-term financial benefit to you and a lifetime benefit to the community.

The Directors will reserve the right to limit the quantity of shares that can be withdrawn within any 12 month period. This limit will be administered in as fair a manner as possible. The aim is to buy back all the shares over the first 15 years of the project or on conversion of the building, whichever is the sooner.

Shares in SCSB Ltd will never go up in value but can have their value reduced to zero if SCSB Ltd runs into financial difficulty.

#### Who can buy shares?

Individuals over the age of 16 and organisations may invest in this offer. Couples and families may pool their funds to invest but only one of them can be the nominated member of SCSB. Share Application forms are provided at the end of this document or can be downloaded from our website.

#### How much can I invest?

The nominal price of a share in Strontian Community School Building Ltd is £50 with a minimum investment of £150 (3 shares) for local members and £300 (6 shares) for other members, and a maximum of £25,000 on personal shareholdings. As this building will be the community school for Strontian, we want to encourage as many local people as possible to become members.

Local members are defined as people living in the following postcode areas: PH33 7AF, PH36 4BB, PH36 4HX, PH36 4HY, PH36 4HZ, PH36 4JA, PH36 4JB, PH36 4JD, PH37 4LX.

### What rights does being a Member give me, as an Investor?

- > A vote: Members will have one vote each, regardless of how many shares they hold (providing they have the minimum number of shares). This ensures the Society is democratic and equitable.
- > The right to elect the Strontian Community School Building Limited Board of Directors and to participate in the Annual General Meeting deciding on the future and running of the business
- > The opportunity to become one of the volunteer Directors of Strontian Community School Building Limited

### What happens if SCSB does not raise enough money to go ahead?

In the event that this share issue does not raise the minimum required to finance the school building SCSB Ltd Directors have the option to extend the deadline for the share offer or to consider alternative options. If, in the opinion of the Directors, an alternative option is felt to change the fundamental nature of the project, you will be given the opportunity to withdraw your application and your investment will be returned.

### What happens to my shares if I die?

If a Member dies the repaid value of the shares will normally be added to the estate for probate purposes. The application form at the end of this document offers the option for you to nominate a recipient for the value of the shares in the event of your death.

### What happens if SCSB raises enough money before the deadline?

In the event that this community share issue raises the full amount needed to finance the Sunart Community Building project before the deadline, the Directors will give notice of closure of the share issue. Any applications received after notice of closure will be returned to the applicant.

## 5. Project Financing

A full financial model and costs analysis prepared by CMS is available along with our business plan at [www.strontiancommunityschool.org.uk](http://www.strontiancommunityschool.org.uk) or on request.

### Costs

The total costs of the project are as follows:

<b>School Development Costs (including Fit out)</b>	
Land and associated costs	35,000
Pre-construction Costs	16,000
Design & Build and Fit out Contract	731,391
Legal & Professional Fees	22,286
Development Finance Costs	18,022
Contingency	<u>31,659</u>
Total Costs	<u>854,358</u>

The total sum required is approximately £854,358 exclusive of VAT; this is to be funded as follows:

- > **Equity investment:** a minimum of £100,000 but up to £600 000
- > **Loans:** a maximum of £512,000 (60% of the costs) dependent on what is required to top up the community share issue
- > **Grants:** to be confirmed, but we are confident of receiving at least £50,000 and Highland Council has committed £190k plus VAT to the costs of fitting out the school.

If the share issue is oversubscribed then priority will be given to the residents of Sunart, and then to the residents of neighbouring areas: Morvern, Ardgour, Ardnamurchan and Moidart.

### Commercial loan

We are in advanced discussions with social lending institutions regarding the provision of loan facilities to help finance the project. This is expected to be over a term of 15 years, with interest charged at 4.5%. It is hoped that we will not need to use this facility if all the money can be raised from this share issue

## Summary Profit and Loss Account

PROJECTIONS							
SUMMARY PROFIT AND LOSS	2017	2018	2019	2020	2021	2022	2018-2032
	£	£	£	£	£	£	£
<b>Gross revenue</b>	-	55,000	56,100	57,222	58,366	59,534	951,138
<b>Operating expenses</b>	-	( 3,000)	( 3,060)	( 3,121)	( 3,184)	( 3,247)	( 51,880)
Loan interest	-	( 22,359)	( 21,214)	( 20,017)	( 18,765)	( 17,457)	( 187,926)
Shareholder interest	-	-	( 2,690)	( 2,492)	( 2,292)	( 2,000)	( 18,474)
Depreciation	-	( 30,826)	( 30,826)	( 30,826)	( 30,826)	( 30,826)	( 462,394)
Grant release	2,000	-	-	-	-	-	2,000
Bank interest	-	-	-	-	-	-	-
<b>Net profit</b>	<b>2,000</b>	<b>( 1,185)</b>	<b>( 1,690)</b>	<b>766</b>	<b>3,299</b>	<b>6,003</b>	<b>232,464</b>
<b>Cumulative profit/(loss)</b>	<b>2,000</b>	<b>815</b>	<b>( 875)</b>	<b>( 109)</b>	<b>3,190</b>	<b>9,193</b>	<b>232,464</b>
Share repayment fund	-	( 6,667)	( 6,667)	( 6,667)	( 6,667)	( 6,667)	( 100,000)
Loan repayment	-	( 25,162)	( 26,307)	( 27,504)	( 28,755)	( 30,064)	( 513,004)
Annual Cash surplus	<b>63,434</b>	<b>43,611</b>	<b>39,776</b>	<b>37,202</b>	<b>35,910</b>	<b>34,885</b>	<b>126,268</b>

## 6. Operating Strontian Community School Building Ltd

Strontian Community School Building (SCSB) will initially be run by its Founder Members and other nominated Board members; all work on a voluntary basis.

The SCSB will be engaging HSCHT as Project Developers to oversee the development and construction of the school building.

The Founder Members and the initial appointed Directors will decide on the share allocation and run the Society until the first General Meeting which will take place as soon as is practically possible after the Society has been formed and the finance raised. Once the shares have been allocated and the full membership of SCSB is known, the members can put themselves up for election onto the main Board of Directors who will be elected at the first General Meeting. Founder Members can also put themselves up for election.

There will be a total of up to eleven Directors. In order to maintain ownership by the local community, up to six directors must be elected by members within the Strontian area, up to three by members who live outside the area plus up to two co-opted directors, ie locally elected directors must remain in the majority.

Once the school building is running and subject to the lease agreement by the SCSB board of

directors, Highland Council will administer its day-to-day operation. This will entail arranging and overseeing maintenance and repair, insurance, and providing the education service.

## 7. The Risks

All projects involve an element of risk. Successful projects manage and take steps to mitigate the risks appropriately. The Directors of Strontian Community School Building Ltd have identified a number of risks, or areas of risk, and will seek to manage these and any emerging risks throughout the Project.

These key risk factors are set out below but this list should not be regarded as exhaustive or a complete and comprehensive statement of all potential risks and uncertainties associated with the scheme. A full risk assessment is available in the Business Plan or on request.

### Social investment

Investing in SCSB should be viewed as both a social and a financial investment. However, SCSB cannot guarantee a safe haven for your money or even that you will ever receive back all the money you invest.

### Interest

SCSB is permitted to pay interest on your shares but by law we cannot offer an overly generous interest rate and may, if trading conditions dictate, pay no interest at all. The timing of interest payments and rate of interest will be determined by the Board of Directors after discussion and agreement at the annual general meeting (AGM).

### Future value of shares

There is no prospect of shares in Strontian Community School Building Ltd ever being worth more than the amount you paid for them.

### Cost Increase

We will keep investors informed of any significant changes to construction costs and timetable. It may be necessary to raise further capital to cover more significant cost increases through loans or securing additional investment.

### Additional Key Risks:

The Society has considered the key risks for the proposed community construction of Strontian Community School Building:-

- The capital is not raised. The board may extend the offer deadline if the share offer is close to the minimum target. Otherwise the construction does not go ahead and all monies are returned in full to people who have bought shares.

- Inability to purchase the required land - discussions ongoing with the landowner and an agreement in principle to sell is under negotiation subject to acceptable conditions.
- Unfamiliarity with building and construction projects – the employment of suitably qualified professionals will be used to support the extensive skills of the management team as required.
- The building does not secure planning permission. Discussions have already been held with Highland Council’s Planning Department. The Society has written confirmation that the Planning Department has in principle no objections to the proposal.
- The Project Costs exceed Forecasts – Robust assessment at the design stage and use of a fixed price contract. HSCHT will be acting as developers agent - they have extensive experience of developing affordable housing in the Highlands, and are currently developing the adjacent site.
- The Council does not lease the building. The relevant Council Committee has approved the plan to lease the building. Whilst the Council obviously will not sign a lease until there is a building, the Council have written to the Society setting out the terms on which they would intend to lease the building.
- HC requires break clause at end of year 10 – Secure appropriate agreement with HC to compensate for reduction in term. Convert the building for housing or other uses.
- A catastrophic failure of the business. Strontian Community School Building would be sold and the money from the sale used to refund shareholders as far as possible. This eventuality is unlikely unless HC break the terms of the lease, which would have consequences for them. However, the fact cannot be hidden, that this is an ‘at risk’ investment and people might lose some or all of their money.
- A major repair not picked up in the construction becomes apparent in a few years time. We would, by then, have a trading track record on which to raise finance. We would seek to increase income from community fundraising. If the repair was unaffordable, then we would seek to sell the building.

## 8. Applying for Shares

### How to invest

You can make an investment, i.e. buy shares, by bank transfer or by cheque. The amount of your investment is confidential and this information will only be available to the nominated person who will be responsible for monitoring the investment total for the Project or paying the interest on your investment.

#### *Cheque*

Complete the paper application form(s) at the end of this share issue document and return it, along with a cheque made payable to Strontian Community School Building Ltd, addressed to the Treasurer, Strontian Community School Building Ltd, at Creagdhù, Strontian, ACHARACLE, Argyll, PH36 4JA. Application forms can also be downloaded from the website [www.strontiancommunityschool.org.uk](http://www.strontiancommunityschool.org.uk).

#### *BACS*

In addition to completing and returning an application form as above, if paying by BACS transfer please use the SCSB Ltd bank details (which can be found on the form) and your name and postcode as the reference – this will allow us to marry up your payment with your application.

Your investment will be acknowledged within 14 working days and held in a secure deposit account. Shareholders' funds and donations will not be used until the total funding package is in place.

Can you afford to be without the money you would pay for these shares? If not, PLEASE do not buy any shares.

### Terms and Conditions for applying for shares

#### **Your application**

You cannot withdraw your application for shares after we receive your application form.

Your application may not automatically be accepted and it may not be possible to allocate you all or any of the shares that you requested.

Your application will be considered for approval at the first Directors' meeting after the share issue has closed. Therefore, you should not expect an immediate response.

#### **Your payment**

Receipt of your payment and application (cheque or online payment) will be

acknowledged within 14 days. We will bank your payment as soon as it is received. Strontian Community School Building Ltd (SCSB) will hold your money on trust for you until your application is considered.

If your application for shares is unsuccessful, your money will be returned within 28 days of the Board of Directors' meeting. If fewer are issued to you than you applied for, they will return the balance to you within 28 days of that Board meeting.

The money will belong to SCSB as soon as SCSB issues shares to you (to the extent that they take it as payment for shares).

SCSB will not pay you interest on any money it returns to you.

Membership is not suitable for anyone who needs income from investments or short or medium term access to their capital.

Although the Directors will implement prudent management policies, there is always the risk that you could lose some or all of your share capital. SCSB Ltd is run by a team of local people, many with professional qualifications and all with useful experience.

### **Your promise to us**

You promise that:

- > Your online payment or cheque will be honoured on presentation.
- > You, as an individual, are at least 16 years of age.
- > You have authority to make the application or sign an application form. If you are signing it for another person, you will provide the Directors with evidence of your authority to sign if they ask to see it.
- > You will supply us with proof of your identity and address if the Directors ask for it. We may need to do this to comply with the Money Laundering Regulations 2003. The Directors may have to hold back your shares until they see this.
- > You are resident in the United Kingdom.
- > You are not relying on any information or representation which is not included in this document.

### **Governing law and investor protection**

Strontian Community School Building has been registered as a Community Benefit Society with the Financial Conduct Authority (FCA) with the registration number 7334.

The issue of withdrawable shares, which are not transferable to anyone else but the



Society, exempts this document from the requirements of an approved prospectus for the public issue of Company shares.

Strontian Community School Building Ltd has taken all reasonable care to ensure that every statement of fact or opinion included in this information document is true and not misleading.

Any individual British Citizen and resident of the UK aged 16 or over and any organisation may apply to become a member of Strontian Community School Building Ltd, and may invest in Strontian Community School Building Ltd by applying to buy shares.

Applications for shares must be made on the paper application form and must be accompanied by a cheque or confirmation of BACS payment.

Acceptance of your application will be notified by issue of a Share Statement which will be posted as soon as possible.

The Board of Directors reserve the right to reject any application in whole or in part, in which case the application monies will be returned by cheque through the post at the applicant's risk.

## 9. Other Legal Things We Need To Tell You

Anyone interested in making an application for shares in Strontian Community School Building is strongly advised to take appropriate independent advice. The list of risks contained in this document is not exhaustive. Further information is contained in the Business Plan (available on our website).

Any money you pay for shares is not safeguarded by any depositor protection or dispute resolution scheme. In particular, you will have no right of complaint to the Financial Ombudsman Service nor any access or entitlement to the Financial Services Compensation Scheme.

Our governing document, the "Rules of Strontian Community School Building Ltd ", is available to download at <http://strontiancommunityschool.org.uk/> and explains member rights as well as the management and constitution of the society.

As with any investment there is risk involved. Should Strontian Community School Building Ltd get into financial difficulties:

- > We may not be in a position to pay interest
- > We may have to suspend your rights to withdraw shares
- > You may lose some or all the money you pay for your shares

If Strontian Community School Building Ltd is wound up, its assets will first be used to meet its liabilities; next to repay members for their shares; finally any surplus remaining will be passed onto a local charity, Sunart Community Company, or other body with similar objectives.

## Advisers

Susan Hunter – Highlands Small Communities Housing Trust  
Kelly McIntyre - Community Shares Scotland - community share issue  
Dave Hollings and Gareth Nash - Co-operative and Mutual Solutions Limited - funded by Co-operative Development Scotland and Community Shares Scotland - advice on Society rules and share prospectus

## 10. Failure to Proceed

All monies raised by this share issue, all money donated and all interest free loans will be placed in a holding account until the decision to go ahead with the project has been made. If a decision NOT to go ahead is made, all monies raised will be returned IN FULL to the parties concerned.

### **List of additional documents available for your inspection**

You can inspect the detailed documents produced in developing the project on our website <http://strontiancommunityschool.org.uk/> or by prior arrangement. These include the following documents:

1. Business plan & appendices
2. The Rules for Strontian Community School Building Ltd

This share issue has been developed with support from Community Shares Scotland (CSS) and Co-operative and Mutual Solutions Limited (CMS).

## 11. About Us

Strontian Community School Building Ltd is a Community Benefit Society owned by its members on a one person - one vote basis. It was registered in May 2016.

The Board of Directors ('The Directors') is elected by the Membership at the Annual General Meeting on a 3 year rotation basis. The Directors will not receive any remuneration for their work as Directors other than reimbursement of expenses incurred. Their meetings and decisions are carried out in accordance with the Rules of the Society.

Strontian Community School Building Ltd has three Founder Members and they have appointed additional Directors from the Building Sub-committee to govern the Society until its first Annual General Meeting; at that point the members will elect the Board. The Founder Members and other Members of the current Board have a range of skills and experience relevant to the setting up of the new society, raising the finance and constructing the building scheme.

## Board members:

### **Donald McCorkindale (Chair)**

Donald is the Church of Scotland minister for three parishes including Strontian and is clerk to the Presbytery of Lochaber. He is involved in several community initiatives and has experience and interest in the leadership and management of change. Donald is also chair of the Ardgour Area Fund board of Trustees. He has three children at Strontian Primary School.

### **Jamie Tait (Secretary)**

Jamie is a local builder. Educated and trained as a civil engineer, he has been involved in the design, management and construction of many infrastructure projects in the UK. He is Cub Scout leader for 10th Lochaber - Strontian Scout Group. He has lived in Strontian for 10 years and has three children, one now at Ardnamurchan High School and two at Strontian Primary School.

### **Jamie McIntyre (Treasurer)**

Jamie is a freelance forester and community development worker. He has worked in community and rural development forestry for over 15 years, as community forester/project manager for the Sunart Oakwoods Initiative, from 2000-2008, and following this as woodland crofts officer for HIE/FCS, supporting the development of community-based woodland crofts. When that role ended, he returned to self-employment. He is a former Director of the Community Woodlands Association, currently a Director of Sunart Community Renewables and a board member of the Highlands Small Communities Housing Trust.

### **Claire Campbell**

Claire is a mother of three and has lived in the area since 2011. Currently managing holiday properties on a nearby estate and very passionate about what she does in life. Assists with the children's parties and fundraising within the school. She is Co-chair of parent council at Strontian Primary School, an experienced people person of all ages with a health & social care background.

### **Gail Muir**

Gail has lived in Strontian for 12 years and has two children; one attends Strontian Primary School and the other Ardnamurchan High School. Gail works locally as a paramedic, but has a background in architecture and higher education, and has been actively involved in project management and successful fundraising for a rural community hall build.

### **Stuart Carmichael**

Stuart is a joinery contractor with over 20 years experience in the construction industry. He has, in the past, coached Ardnamurchan Camanachd under 17's, senior and ladies teams. Stuart has 2 children attending Strontian primary and a new born who will benefit from the new school.

**Rachael Gordon**

Rachael works at the care home in the village. She was formerly chair of the Strontian Primary School parent council, and currently has 2 children attending the primary school.

**Denise Anderson**

Denise knows the area well, having lived in Strontian for 16 years and spent holidays in the area over the previous 30 years. Her career background is in Leisure management including organising swimming lessons, customer service, project management, Health and Safety, COSHH control, Staff Rotas, and banking. Early retired, Denise moved to a place where she had spent a lot of time and now works part time at the Strontian Hotel. She is Chair of the local Sunart Community Council, a Committee member for the Sunart Centre Management, and for many years had been Secretary of the Local Agricultural Society.

Further information in SCBS Ltd and our Project can be found on our website:

**[www.strontiancommunityschool.org.uk](http://www.strontiancommunityschool.org.uk)**

The Directors of Sunart Community School Building Ltd have taken all reasonable steps to ensure that the facts stated in this document are clear, fair and not misleading in all material respects and that there are no other material facts the omission of which would make misleading any statement in this document. Accordingly, no representation is made or warranty given as to the accuracy, completeness, achievability or reasonableness of any such projections, views, statements or forecasts.